

ANALYSIS OF SMALL SCALE CONTINGENCIES

“LINKING ANALYSIS TO THE SSC PLANNING PROCESS”

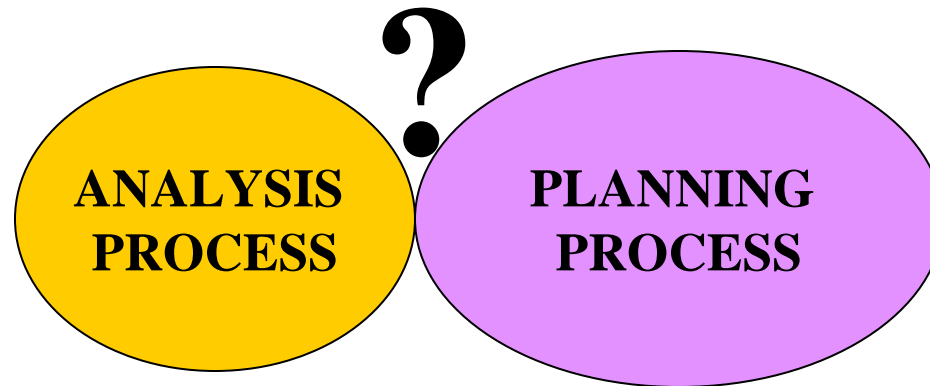
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MOTIVATION

- WE ANALYZE SSCs ULTIMATELY TO HELP IMPROVE THE SSC PLANNING PRODUCT.
- WE CAN GET DATA.
 - WE CAN BUILD TOOLS.
 - WE CAN PRODUCE INSIGHTS.
- HOW DO WE ENSURE THE ANALYSES ARE USED BY THE PLANNERS & COMMANDERS ?

LINKING THE PROCESSES



BEDTIME STORIES

- **SOMIC** (SPECIAL OPS PLANNING ANNEX TOOL)
 - TRANSIENT USERS
 - CREEPING “REQUIREMENT” (RESOURCES → TACTICS)
- **USFK COMMAND POST DECISION SUPPORT**
 - TRANSIENT USERS.
- **RAPID TPFDDing**
 - “WE DON’T DO IT THAT WAY”. (TOOK 2 YEARS → 3 MONTHS)
 - “YES, BUT HOW DO YOU KNOW ITS RIGHT?”
- **A HOST OF PROPOSED OOTW TOOLS**
 - LACK “SYNCHRONIZATION WITH THE PLANNING PROCESS”.
 - IN TIMING & CONTENT
 - REFLECT “DEVELOPER’S” PERSPECTIVES.
 - NOT PLANNERS’ PERSPECTIVES .

LINKING THE PROCESSES -CHALLENGES-

- **OPPORTUNITIES vice NEEDS vice REQUIREMENTS.**
 - **ONLY “REQUIREMENTS” HAVE A LIFE.**
- **TOOLS THAT PACKAGE THE PROBLEM & INSIGHTS FROM THE ANALYSTS’ PERSPECTIVE, vice USERS’.**
- **TRANSIENT USERS.**
 - **TODAYS’ NEED FOR A GOOD IDEA MAY NOT BE TOMORROW’S**
 - **BEAUTY IS IN THE EYE OF THE BEHOLDER.**
- **ISSUE & OUTPUT FLEXIBILITY.**
 - **TODAYS PROBLEM MAY NOT BE TOMORROW’S.**

LINKING THE PROCESSES

-CHALLENGES- CONTINUED

- OVERHEAD**

- LIFE CYCLE MANAGEMENT OF TOOLS.**
- OPERATING COST.**
- CARE AND FEEDING DURING DOWN TIME.**
- ACCESS TO EXPERTISE.**

- PLANNERS' & COMMANDERS' EXPECTATIONS.**

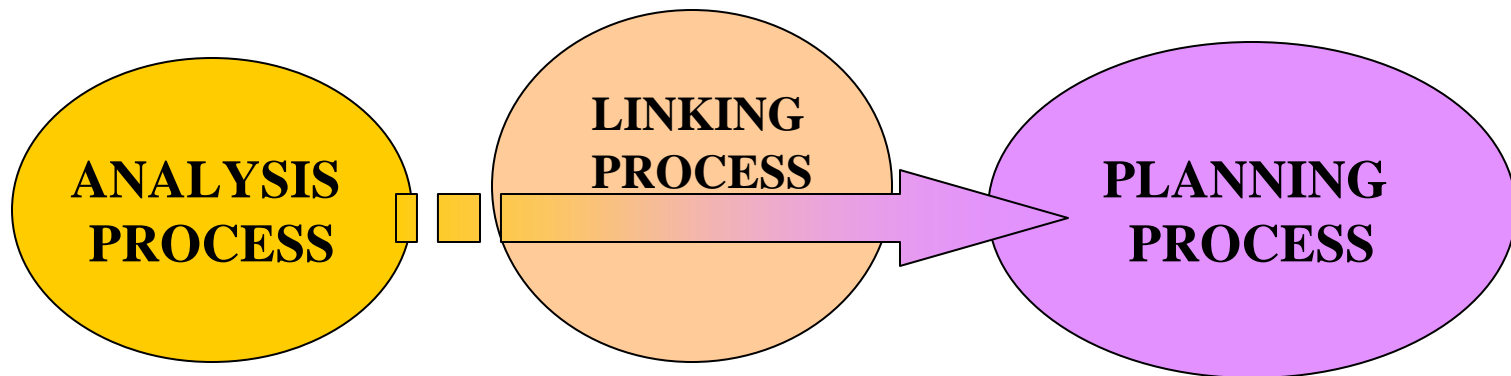
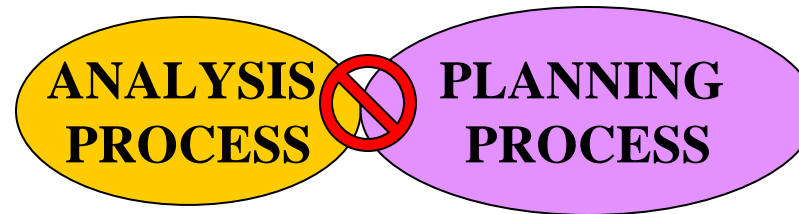
- HAVE AWARENESS OF ANALYSIS CAPABILITIES?**
- HAVE A CONCEPT FOR USE OF ANALYSIS PROCESS & PRODUCTS?**
- IS ANALYSIS PROCESS SYNCHRONIZED WITH THE PLANNING AND DECISION PROCESSES?**
- IS STAFF TRAINED AND REHEARSED IN USE OF ANALYSIS PROCESS & PRODUCTS?**

LINKING THE PROCESSES

CHALLENGES- CONTINUED

- **TOOL DEVELOPMENT TIME TOO LONG.**
- **DATA AVAILABILITY – TAKES A STUDY TO GET DATA FOR THE TOOL.**
- **PLANNING CYCLE TOO FAST FOR ANALYSIS TOOL.**
- **ANALYSIS MEASURES DON'T HELP PLANNER.**
 - **PROB VIOLENCE ↑ 10%**

A PROCESS THAT LINKS THE PROCESSES



WHAT CAN BE DONE ?

LINKING ANALYSIS TO SSC PLANNING

TWO MORE STORIES:

- **JOINT WAR FIGHTING CENTER . JWFC,
JTF TRAINING “CONCEPT”.**
 - **REPRESENT CINCS’ AVAILABLE ANALYSIS PRODUCTS
IN JTF TRAINING CPXs.**
- **PEACE OPERATIONS SUPPORT TOOL, POST.**
 - **USPACOM’S WEB BASED ANALYSIS REACHBACK.**
 - **“COBRA GOLD” TESTED.**

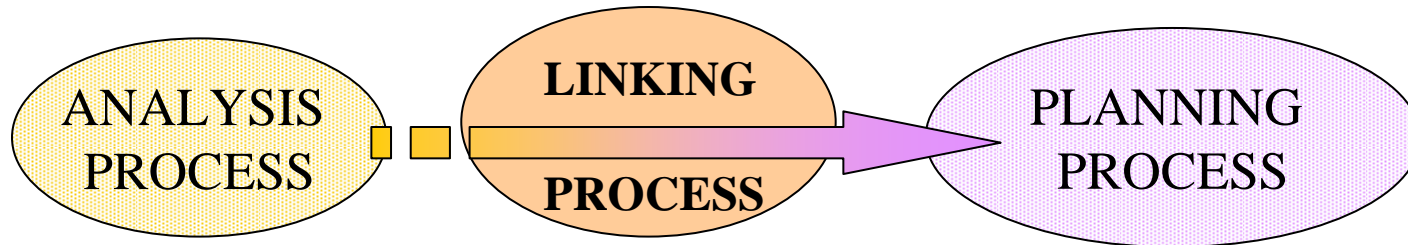
LINKING ANALYSIS TO SSC PLANNING

- LAST TWO STORIES INTRODUCE ASPECTS OF A POTENTIAL “LINKING” PROCESS.

THEY:

- BUILT FAMILIARITY & EXPECTATIONS IN “USERS”
- REDUCED OVERHEAD
- PROVIDED FLEXIBILITY FOR ISSUES AND INSIGHTS
- SYNCHRONIZED ANALYSIS PROCESS AND PRODUCT TO THE PLANNING PROCESS.
- NEITHER BUILT “NEW” TOOLS!

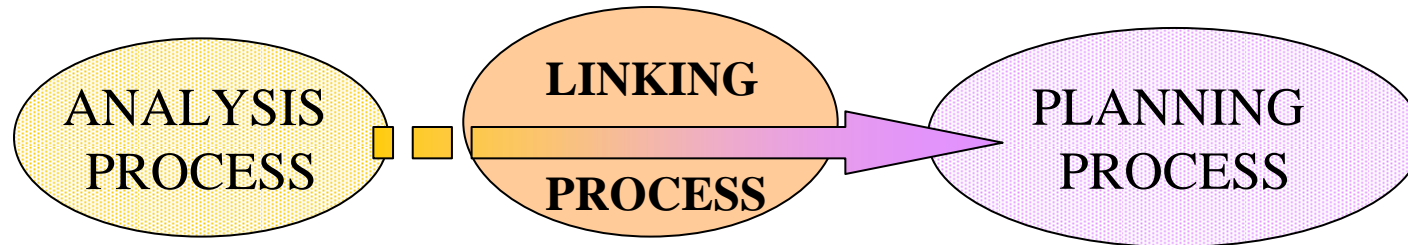
A LINKING PROCESS INGREDIENTS



- **HAS AN OPR & ADVOCACY STAFF.**
- **DEVELOP, MAINTAIN, EVOLVE, EMPLOYE THE CAPABILITY.**
- **EDUCATE & TRAIN:**
 - **PLANNERS & COMMANDERS.**
 - **COURSES, EXERCISES,**
 - **WHAT ANALYSIS SUPPORT IS AVAILABLE.**
 - **HOW TO USE IT.**
 - **ANALYSTS**
 - **TO APPLY CAPABILITY; SUPORTING THE PLANNING STAFF.**
 - **TO SHARE THE PLANNERS & COMMANDERS PERSPECTIVE.**
 - **PARTICIPATE IN STAFF TRAINNG & EXERCISES.**

A LINKING PROCESS

INGREDIENTS - CONTINUED



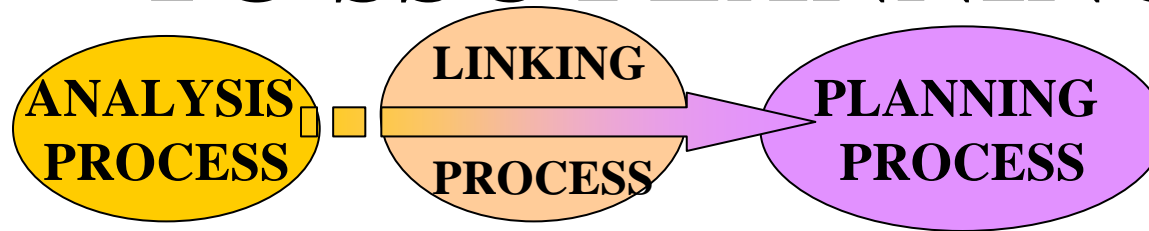
• **WEB BASED? – POST**

- **SMALL TEAM DEPLOYABLE / “CONNECTED”.**
- **FLEXIBLE / VERSITILE ON ISSUES AND PRODUCTS.**
- **ACCESS TO EXPERTISE, DATA AND SURGE SUPPORT.**
- **EXPLOITS VAST EXISTING TOOLS (UN, NGOs, GOV’T CENTERS)**
- **LOW O&M / LIFE CYCLE MAINTAINANCE / OVERHEAD.**

• **INVENTS NEW PROCESSES – JWFC**

- **TO APPLY & REFINE THE ANALYSIS CAPABILITY.**
 - **COMMANDERS STRATEGY EXERCISE - STRATEGIC LEVEL**
 - **STAFF PLANNING EXERCISES – OPERATIONAL LEVEL**
 - **ANALYTIC WAR GAMING (WHAT IF? & WHAT ABOUT ---?)**
- **REHEARSING PLANNERS, COMMANDERS & ANALYSTS **TOGETHER**.**
 - **CPX (WITH “ANALYSIS MSELs”)**

LINKING ANALYSIS TO SSC PLANNING



•CONCLUSION:

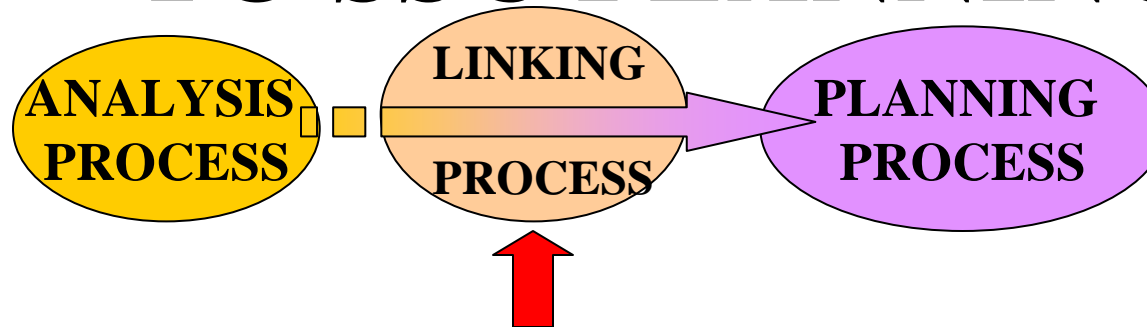
- THE CHALLENGE IS “LINKING THE PROCESSES”!

- THE ANALYSIS PROCESS

- A LINKING PROCESS (NEEDS TO BE BUILT)

- THE PLANNING PROCESS

LINKING ANALYSIS TO SSC PLANNING



•ACCOUNTABLE, RESOURCED, OPR

•FAMILIARIZATION

•EXPECTATION

•EDUCATION

• INTEGRATION

•TRAINING

•REHEARSAL

•NEW PROCESSES

•WEB BASED / REACHOUT

•COMMANDERS STRAT EX

• STAFF PLANNING EX

•CPX ANALYSIS MSELs

ANALYSTS - PLANNERS

ANALYSIS SUPPORT TO SSC PLANNING

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